

MICHAEL J. BOYD

Education - Michigan State University, BA, Social Science

Airline and Aviation Experience

Mr. Boyd began his career with American Airlines in 1971 as a ramp agent at New York LaGuardia Airport. During his career at American, he held positions in customer service, personnel, and revenue accounting. In 1977 he joined Braniff International Airways, attaining the position of Regional Director for the carrier's outstation operations in Texas. During this period he also directed the opening of the airline's Far Eastern operations in Hong Kong and Guam. After leaving Braniff International, he served as VP-Planning for Bar Harbor Airlines, a commuter airline in New England. Later he served as Vice President of American International Airways, a start-up jet carrier based at Philadelphia.

Professional Consulting Accomplishments

In 1984 Mr. Boyd co-founded what is today The Boyd Group, Inc. Based in Evergreen, Colorado, The Boyd Group focuses on providing clients consulting, research and analysis of aviation trends in the United States and worldwide. The firm has completed fleet analyses, trend forecasts, and market development studies for manufacturers, airlines, and aviation authorities. The firm also provides forecasting, data services, and consulting under its *Airports:USA@suite* of databases.

In addition to being a frequent and sought-after speaker at aviation conferences, Mr. Boyd has presented testimony to Congress on a number of aviation issues. He has testified at Senate hearings regarding airline competition, and in 1996 he provided input at the Presidential Emergency Board formed by President Clinton to avoid a strike at American Airlines. At these hearings, Mr. Boyd provided testimony and data on behalf of the Allied Pilots Association, the union that represents American's cockpit personnel. Mr. Boyd is also frequently asked to provide aviation commentary for national media, the major networks, CNN, CNBC, FOX, MSNBC, as well as newspapers and industry publications.

Numerous independent aviation studies have been published at Mr. Boyd's direction including:

* ***Ground Stop – The Failure Of Airport Security In America*** This is the first independent, comprehensive review of the major failures by the Department of Transportation that have left US airports vulnerable to terrorist threats. The study reviews the post-9/11 actions of the DOT and the glaring failures of the recently-passed Aviation & Transportation Security Act. It is the only independent analysis of the hard alternatives that must be taken if we are to assure the safety and economic viability of the US air transportation system.

* ***Free Flight - Reinventing Air Traffic Control: The Economic Impact.*** This study, accomplished jointly with RMB Associates, brought the concept of Free Flight ATC to the forum of public discussion, and is the only comprehensive analysis of the ATC system and the paths that the FAA must take to move the system into the 21st century. This study resulted in Congressional hearings that directed the FAA to re-focus its modernization program toward the Free Flight concept.

* ***Regional Air Service: Adjusting To New Realities.*** This is the first independent comprehensive analysis of the challenges being faced by smaller communities and rural regions in accessing scheduled air service in the coming decade.

* ***The US Airline Industry: Reassessing & Rebuilding.*** This extensive study outlines the problems facing airlines, and projects the positive changes the industry will see in the years ahead. This study outlined for the first time the fundamental changes in corporate and service structures that will be required for major airline survival.

Mr. Boyd and his firm work with a range of clients in the US and internationally. The Boyd Group/ASRC has accomplished consulting and development projects for airports, airlines, airport authorities, financial institutions, and aircraft manufacturers. The firm has accomplished traffic and forecast analyses of developing aviation trends in the US, Europe, and Asia, including analyses of airline potential in the Peoples' Republic of China. The Boyd Group also has conducted worldwide fleet and aircraft forecasts for a range of aviation clients.